# **Evidence on the Effect of Relational and Structural Social**Capital on Firm Performance

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## **Statement of Originality**

I hereby certify that the work embodied in the thesis is my own work, conducted under normal supervision. The thesis contains no material which has been accepted, or is being examined, for the award of any other degree or diploma in any university or other tertiary institution and, to the best of my knowledge and belief, contains no material previously published or written by another person, except where due reference has been made. I give consent to the final version of my thesis being made available worldwide when deposited in the University's Digital Repository, subject to the provisions of the Copyright Act 1968 and any approved embargo.

Tazrina Farah

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#### **List of Abbreviations**

ABS Australian Bureau of Statistics

CAPEX Capital Expenditures

CEO Chief executive officer

CFO Chief financial officer

CSR Corporate social responsibility

ESG Environmental, social and governance

ESGC Environmental, social and governance combined

FTSE Financial Times Stock Exchange

GDP Gross Domestic Product

GICS Global Industry Classification Standard

MTB Market-to-book ratio

OCF Operating cash flow

OECD Organisation for Economic Co-operation and Development

OLS Ordinary least squares

ROA Return on assets

RSC Relational social capital

SSC Structural social capital

TR Thomson Reuters

US United States

VIF Variance inflation factor

WGI World Governance Indicators

WVS World Values Survey

#### **Abstract**

This thesis investigates the effect of social capital on firm performance. I argue that the impact of firm-level social capital can be contingent on its categorisation and measurement. Using a sample of 10,122 United States firm—year observations for the period 2005–18, the first empirical study examines the influence of trust-based relational and social network-based structural social capital on firm performance. The empirical results show that relational social capital positively influences firm performance, whereas the effect of structural social capital is negative. Results are robust to the use of alternative proxies of social capital, alternative model specifications and tests for endogeneity.

The second empirical study investigates the same relationship using a comprehensive global sample consisting of 24,980 firm—year observations covering 30 countries for the same period as in the previous study. This study too reports a positive effect of relational social capital and negative impact of structural social capital on firm performance, aligning with the findings of the first empirical study. The results are robust to a battery of sensitivity tests. This international study also tests the moderating effects of several country-level factors on the relationship between relational social capital and firm performance. The findings indicate that relational social capital has a stronger influence on firm performance in countries where the country-level social capital is higher, markets are developed, country-level governance is stronger and the legal system operates under a common regime.

Overall, the findings suggest that firm-level social capital plays an important role in determining firm performance; nevertheless the direction and magnitude of influence depends on the type of social capital. This finding is expected to help companies estimate their stock of social capital, and policy makers to evaluate the value relevance of social capital.